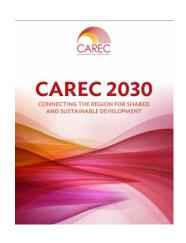


CAREC Development Partners' Retreat

21 November 2025



Overview on CAREC Development Partners



Open and inclusive platform: CAREC Program expanded to any DP willing to contribute their expertise to advance regional cooperation in CAREC sectors and cross-cutting themes

Core CAREC DPs















First CAREC Development Partners Forum (virtual, Dec 2020)

- Regular information exchange on projects and programs aligned with CAREC sectors
- Increased joint financing for regional projects
- Expanded non-financial cooperation (knowledge products and regional events)





Current Development Partners' Role in CAREC



Financing and/or co-financing CAREC-related projects



Participation in CAREC high-level events and working group meetings



Co-organization of regional workshops and events



Joint **knowledge generation** and dissemination



Technical expertise (resource persons, subcontracting in TA projects)



Information Exchange and
Coordination



Current Development Partners' Role in CAREC

Cross-Cutting Themes (Digital, Gender, Climate)

- Project financing (AIIB)
- Technical expertise, joint events and information exchange (ADB, UNDP, EBRD, CAREC Eco, GCF, WB, UNDP, WHO, WMO, IsDB, ITU, FAO)

Human Development

- Project financing (ADB, WB)
- Technical expertise, joint events and information exchange (ADB, ILO, IOM, WHO, US CDC)

Agriculture and Water

- Project financing (ADB, WB)
- Information exchange and coordination (ADB, WB, OECD, GIZ)



Economic and Financial Stability

- Joint events (ADB, IMF, WB)
- Project financing (WB)

Trade, Tourism and Economic Corridors

- Project financing (ADB, EBRD, IsDB, WB)
- Technical expertise, joint events and information exchange (ADB, UNCTAD, WTO, UNESCAP, UNECE, WCO, EU, ITC, OECD, GIZ)

Infrastructure and Economic Connectivity

- Project financing (ADB, AIIB, EBRD, IsDB, WB)
- Information exchange and coordination (ADB, AIIB, WB, OECD, EU, GIZ, EDB, EFSD)



CAREC 2030 Midterm Review - Implementation Action Plan

Core Action Item: Strengthen engagement with Development Partners

Strategic Goal	Operational Actions and Activities	Projects and Initiatives	Timeline
Enhance role and involvement of DPs and the private sector in delivering complex, multicountry projects Develop strategies to overcome potential barriers such as internal procedures, priorities, and resource constraints	6.1 Form multi-DP teams for impact assessment of projects	Framework for CAREC DPs collaboration on pipeline development, cofinancing, sector strategy formulation, project monitoring and evaluation, and project impact assessment	Ongoing
	6.2 Involve CAREC DPs in proposed multi-year project pipeline , regional priorities, and identify complementarities	Revised CAREC Project Monitoring and Evaluation Framework	Q4 2025
	6.3 Promote regular DP engagement	CAREC DPs Retreat	2025/2026
	6.4 Mobilize additional or co-financing with DPs and explore innovative financing options to support critical regional infrastructure projects	Development of the Green Energy Corridor under the Caspian Sea Project and others to be determined	Ongoing



CAREC 2030 Midterm Review - Implementation Action Plan

Other Relevant Action Items

Strategic Goal	Operational Actions and Activities	Projects and Initiatives	Timeline
Ensure long-term planning, project prioritization, and resource allocation	1.2 Establish a multi-year rolling pipeline for regional programs, projects, and technical assistance in each sector	Integration of CAREC proposed regional projects in relevant CAREC Development Partners' Country Programming exercise and Country Partnership Framework	Ongoing (annually)
Promote transparent and open stakeholders' communication	4.1 Engage all country stakeholders from the outset and increase frequency of meetings, feedback mechanisms, and dialogue	CAREC Project Dashboard and online CAREC Calendar to reflect DPs support	2026
Improve transparency to allow for informed program adjustments and evidence-based decision-making processes	7.1 Develop a real-time operational dashboard to track project progress and KPIs	CAREC Project Dashboard (prototype under development) Review and update of CAREC Program Results Framework	Ongoing
Optimize resource allocation, enhance regional collaboration, and address the program's expanding roles and needs	8.3 Develop joint financing modalities with other development partners and stakeholders	Fund mobilization for potential new partners for CSPPF, and explore other possible trust funds to CAREC operations with other DPs	2025–2030



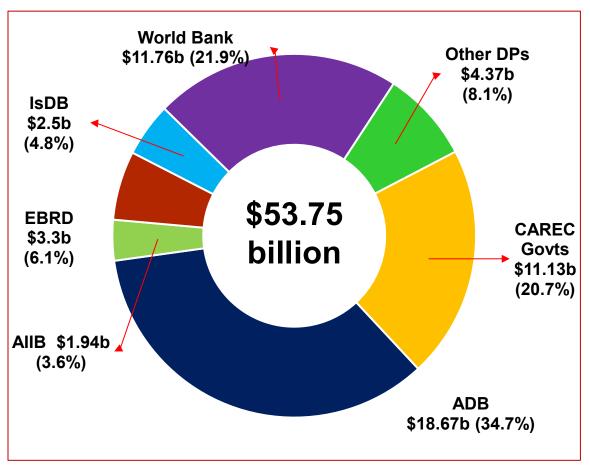
Session 2: DPs' Collaboration on Pipeline Development, Project Monitoring and Evaluation, and Resource Mobilization

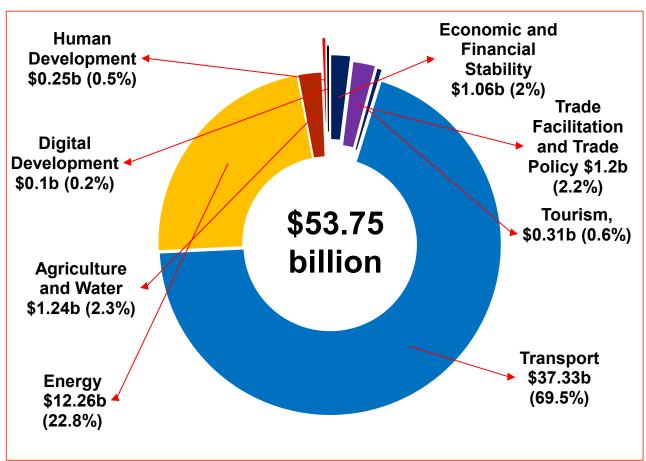
- **Overview of CAREC-Related Project Portfolio**
- © CAREC Project Classification Methodology and Monitoring Process

Resource Mobilization and Regional Project Pipeline



Overview of CAREC-Related Project Portfolio





By Funding Source

By Sector

Source: CAREC Secretariat. The amount of CAREC investments are estimates and subject to the ongoing review of the CAREC project portfolio database in consultation with Development Partners.



CAREC Project Classification Methodology

What is a CAREC Project? Investment projects and programs (loans or grants) that contribute to regional cooperation and integration (RCI) in the CAREC region, with benefits that extend to two or more CAREC countries (i.e., 2+1 approach).

To be included in the CAREC portfolio, projects must:

- be classified as a regional cooperation project based on DPs' project classifications
- support relevant strategies aligned with CAREC's operational clusters and cross-cutting themes
- generate **regional economic benefits** and/or contribute on additional ways to enhancing regional cooperation (e.g., strengthening institutions, systems or policies in support of RCI objectives, etc.)



CAREC Project Classification Methodology

Basis for project counting:

- Projects should be committed (signed)
- □ **Single-country projects**: loan or grant should be signed by CAREC country and project should benefit at least two CAREC countries
- Multi-country projects: only loans or grants signed by CAREC countries should be counted (if the project included non-CAREC countries)
- Multi-tranche / multi-phased programs: each tranche counted as one project
- Project financed by several DPs:
 - Parallel financing: each DP should report their own contribution and counted as separate projects
 - Co-financing: main financier to report on the project as a whole (counted as one project) and indicate DPs contributions



CAREC Portfolio Monitoring and Reporting Process

Data Gathering

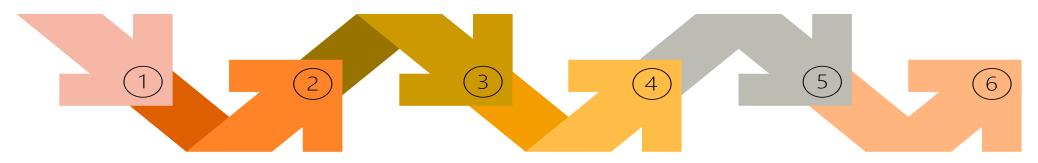
CAREC Secretariat requests project data from DPs

Data Consolidation and Validation

CAREC Sector Focals at ADB and other DPs validate new project entries

Approval

CAREC Unit Head approves updated portfolio



Data Entry and Updates

CAREC Secretariat enters new project data and/or updates existing project data

Finalization

CAREC Secretariat includes validated project data in the excel database

Reporting

Updated information reported at the SOM and MC, and made available in CAREC website

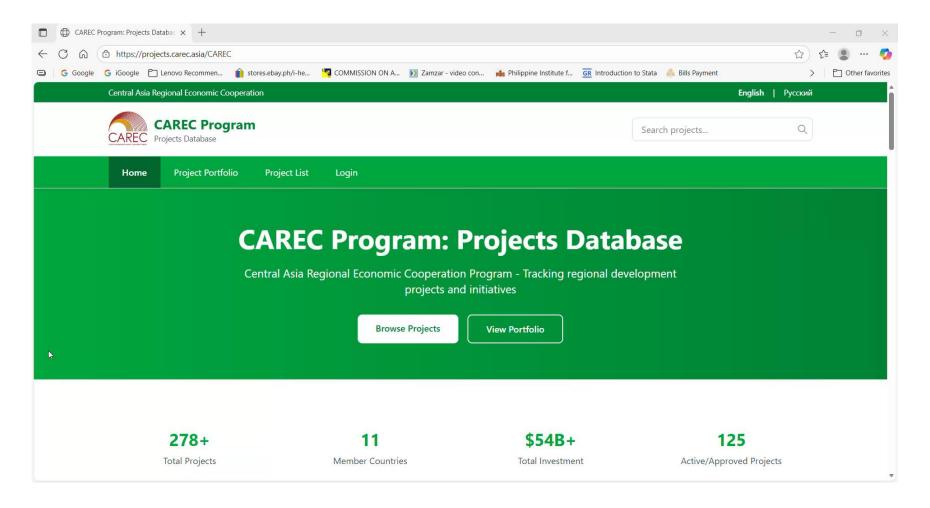


CAREC Portfolio Monitoring and Reporting Process

Current Status and Limitations	Proposals / Points for Discussion
 Projects stored in an excel database and updated twice a year (Jan and Jul) 	 Need for a more dynamic and interactive portfolio management system to allow for more timely updates (proposed CAREC Project Dashboard) Timing for portfolio monitoring to be agreed by DPs
 CAREC member countries are not an active part of the project monitoring process 	 Dedicated session/s to be held at working group meetings and/or SOM / NFPs' meeting to discuss and validate CAREC-related projects
 Ongoing and completed projects are not part of the monitoring projects 	 CAREC Secretariat to share list of ongoing and completed projects with DPs for validation. Ongoing projects to be included in the regular portfolio monitoring process starting in 2026
 CAREC Implementation Progress report does not fully capture DPs' projects 	 CAREC Secretariat to share draft progress implementation report with DPs in advance for inputs.
 Link to the CAREC Program not always clear on project documents 	 Awareness-raising activities across DPs to help strengthen alignment with and contribution to CAREC strategies and goals in project appraisal documents
 DPs' project reporting focused on five Central Asian countries vs. all CAREC countries due to different departmental organization 	More than one focal per DP (if different departments covering CAREC region) or main focal to coordinate internally



CAREC Project Dashboard



- Prototype Stage (data for crosschecking)
- List of CAREC projects sorted by country, sector, development partner, status, financing type.
- Reporting on funding by country, sector, status and source
- Monitoring on gender, digital and climate change themes



CAREC Portfolio Monitoring and Reporting Process

Proposed enhanced process

Data Gathering

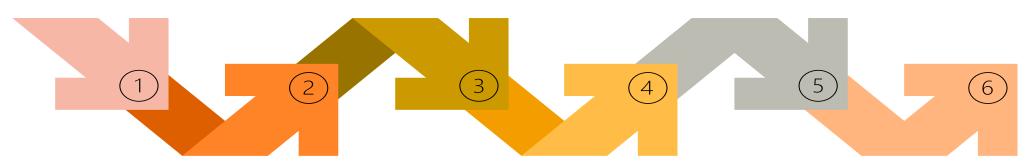
CAREC Secretariat requests project data from DPs (both new CARECrelated projects and update on ongoing projects)

Data Consolidation and Validation

CAREC Sector Focals at ADB ther DPs, and countries validate new and updated project entries

Approval and finalization

CAREC Unit Head approves updated portfolio to be included in the CAREC Project Dashboard



Data Entry and Updates

CAREC Secretariat enters new project data and/or updates existing project data

Countries' confirmation

New and updated project data to be confirmed by countries at working groups meetings and/or SOM / NFPs' meeting

Reporting

Updated information reported at the SOM and MC, and made available in CAREC website



Resource Mobilization and Regional Project Pipeline

Current Status and Limitations	Proposals / Points for Discussion	
 DPs provide parallel financing and co- financing for CAREC-related investment projects, although collaboration on project preparatory work is limited. 	 Explore opportunities for increased co-financing of potential CAREC projects Leverage existing DPs' thematic funds for preparation of regional projects (e.g., CAREC Sustainability Project Preparatory Fund) 	
There is no mechanism to identify and discuss regional investment opportunities across CAREC sectors and themes	 Indicative regional project pipeline from DPs as starting point for coordination CAREC countries and DPs to identify potential regional investment opportunities through sector working group meetings Regular meetings of CAREC DPs (once or twice per year) to update the consolidated regional project pipeline 	



Indicative CAREC Regional Project Pipeline

Name of Project	Countries	Timeline	Responsible DP	Sector
CAREC Corridor 2 Development Investment Projects	AZE, GEO, KGZ,	2025-2028	ADB	Transport
AZE: Railways Digital Transformation Project	TKM, UZB			
 AZE: Railway Signaling, Electrification, Signaling and Telecommunication Project 				
GEO: Batumi-Sarpi Road Project				
GEO: Tbilisi Bypass Project				
KGZ: Transport Development Project				
TKM: Trans-Turkmenistan Railway Modernization Project				
UZB: CAREC Road Corridor 2 Resilience and Modernization Project				
UZB: CAREC Corridors 2 and 6 Road Modernization and Safety Project and Program				<u> </u>
Aktobe - Ulgaisyn Road	KAZ	2025	EBRD	Transport
Aktau port modernization	KAZ	2025	EBRD	Transport
Transforming Rail and Connectivity (concept stage)	KAZ	2025	AIIB, World Bank	Transport
Kazakhstan Transport Resilience and Connectivity Enhancement Project (Jezkazgan-Karagandy Section)	KAZ	2025–2027	AIIB, World Bank	Transport
Uzbekistan Bukhara Road Network Improvement Project (Phase 1)	UZB	2025–2027	AIIB	Transport
Azerbaijan Baku Port Expansion	AZE	2025–2027	AIIB, World Bank	Transport
ABEC Almaty–Issyk-Kul Alternative Road Project	KAZ, KGZ	2026	ADB	Transport
ABEC Electric Bus Project	KAZ, KGZ	2026	ADB	Transport
Shalkar-Beyneu road	KAZ	2026	EBRD	Transport
CAREC Corridors 3 and 6 Construction and Operation of Turkistan Oblast Highway (Saryagash Bypass) Project	KAZ	2026	ADB	Transport
CAREC Corridors 1 and 3 Construction of Shymkent Bypass Project	KAZ	2027	ADB	Transport
ABEC Regional Improvement of Border Services (RIBS)	KAZ, KGZ	2025	ADB	Trade,
				transport
Fostering Sustainable Trade and Regional Value Chains for economic collaboration and market integration in	KAZ, KGZ, TAJ,	2026	UNDP	Trade
Central Asia	UZB			
Rogun Hydropower Project	TAJ	2025	ADB, AIIB, World	Energy
			Bank, IsDB	
Regional Electricity Market Interconnectivity and Trade	KAZ, KGZ, TAJ,	2025	World Bank	Energy
	UZB			
Empowering Cities: Harnessing Reactive Power for Energy Savings and Improved Livelihoods	KAZ, KGZ, UZB	2025	UNDP	Energy



Indicative CAREC Regional Project Pipeline

Name of Project	Countries	Timeline	Responsible DP	Sector
Kambarata-1 Hydropower Plant Project, Phase 1	KGZ	2026	ADB, World Bank	Energy
Advancing Green Investment and Resilient Economic Growth Program (Subprogram 1)	KGZ	2025	ADB	EFS, Climate Change
Risk Layered Disaster Relief Finance Sector Development Program	KGZ, TAJ	2025	ADB	EFS, DRM
Strengthening Disaster Resilience in Central Asia	KAZ, KGZ, TAJ, TKM, UZB	2025	UNDP	DRM
One Health for Pandemic Prevention, Food Systems Resilience, and Ecosystem Health in Central Asia	KGZ, TAJ	2025	World Bank	Health
Improving Nursing Quality and Capacity Project	TKM	2025	ADB	Health
Integrated Regional Health Security and Primary Healthcare Services Project	TAJ	2026	ADB	Health
Climate-resilient health systems in Europe and Central Asia	KGZ, UZB	2026	UNDP	Health, climate change
Modernization of Vocational Education for a Green Economy	UZB	2026	ADB	Education
CAREC Water Infrastructure, Sustainability and Ecosystem Restoration	TAJ	2025	ADB	Water
Water Efficiency and Conservation - National Irrigation and Energy Efficiency Improvement Project (Phase 1)	UZB	2025	World Bank	Water, Energy
Integrated River Basin Management	KGZ	2027	ADB	Water
Climate-Resilient Water Resources Sector Development Program (scoping)	TAJ	2027	ADB	Water
Blueing the Caspian Sea: Building Capacities for Pollution Management and Biodiversity Conservation	AZE, KAZ, TKM	2025	World Bank, Green Climate Fund	Climate change
Enhancing community resilience to droughts, sand and dust storms in the Aral Sea region	KAZ, UZB	2026	UNDP	Climate change
Multi-Country Programme CHANGE – Challenging Harmful Attitudes and Norms for Gender Equality	KAZ, KGZ, TAJ, TKM, UZB	2026	UNDP, UNFPA, UN Women	Gender



Flagship CAREC Initiatives



Border Upgrades for Integration, Logistics and Development (BUILD) Facility

Goal: Strategic financing facility for border crossing points (BCPs) improvements addressing infrastructure and soft-side needs and promote joint BCPs

Status and Next Steps: Processing and approval of the facility and first projects in Q1-Q3 2026

CAREC Digital Corridor



Goal: Promote cross-border digital connectivity, including through development of long-distance fiber optic infrastructure linking CAREC countries to global internet backbones.

Status and Next Steps: Scoping Study completed and moving to Feasibility Study phase to identify existing fiber optic networks and missing links and investment needs and models (including PPP opportunities)



Flagship CAREC Initiatives



Caspian Green Energy Corridor

Goal: Regional energy infrastructure project aiming to transport renewable energy electricity from Central Asia to Europe via Caspian sea interconnecting power grids of AZE, KAZ and UZB.

Status and Next Steps: MOU signed with AZE, KAZ, UZB. **ADB & AIIB** cofinancing Feasibility Studies (FS). After FS confirmation, mobilization of financing for construction.



Northeast Asia Power System Interconnection (NAPSI)

Goal: Regional energy initiative aimed at integrating power systems across Mongolia, the PRC and the Republic of Korea, and enabling cross-border renewable energy trade to support decarbonization and energy security.

Status and Next Steps: ADB supported feasibility studies during 2019-2023 and will support Phase 2 of the project. NAPSI to be presented at the CAREC Energy Investment Forum in Ulaanbaatar in 2026.



Open Discussion

- Alignment of CAREC Project Classification with DPs' methodologies
- Revised portfolio monitoring process
 - DPs' and countries' roles
 - Timing
 - Institutional arrangements to ensure projects from all CAREC countries are reflected
- Regional investment opportunities and financing resources
 - Mechanism to further develop regional pipeline of CAREC-related projects
 - DPs' funds to support preparatory work of regional projects
 - Concrete initiatives for collaboration



Session 3: Institutional and Knowledge Coordination

- Information Sharing and Coordination
- **One of the Extra Service**Joint Knowledge Generation
- **Q** CAREC 25th Anniversary



Information Sharing and Coordination

Current Status and Limitations	Proposals / Points for Discussion		
 DPs attend CAREC events (MC, SOM) and working group meetings mainly as participants rather than having a more active role. 	 More proactive engagement of DPs in CAREC sectors and themes (e.g., leading concrete CAREC-related initiatives, co- chairing working group meetings, etc.) 		
 There is no regular mechanism for exchange of information among CAREC DPs (currently on an ad-hoc basis). 	CAREC DP's meetings to be held once or twice per year.		
 Limited coordination and collaboration on regional workshops and events resulting in duplication of events and lower countries' participation. 	 Include DPs regional events in CAREC calendar Explore opportunities to optimize resources through coorganization of regional workshops 		



Information Sharing and Coordination



Home / Events: CAREC Events Calendar

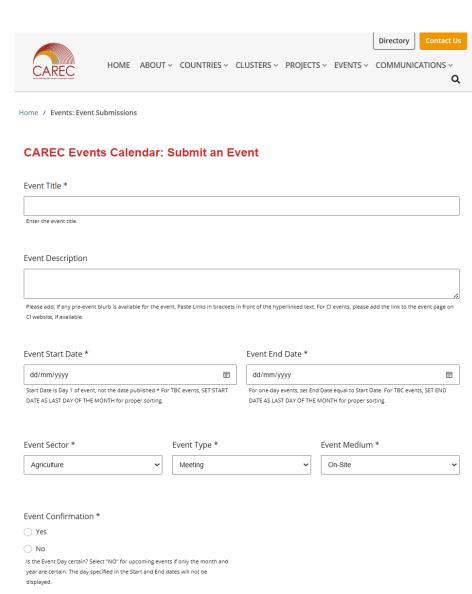
15 Upcoming CAREC Events in 2025-26

Event date or venue marked as TBC cannot be added to your calendar.

Event pages will become accessible when they are completed with pre-event materials.

Indicative for planning purposes only. Final dates and venues are confirmed once formal invites have been circulated.

	Export Excel PDF
Search	
Select a month	Select a sector Select an event type. Select a venue
Nov 2025	 ☑ Certifying Digital Health Applications ♀ Virtual ♥ Health ♣ Webinar
Nov 2025	CAREC Institute: 2nd Digital Economy Workshop: Sharing Policy Cases ▼ Xiamen, PRC CAREC Institute Meeting On-Site
18 Nov 2025 — 19 Nov 2025	CAREC Business Forum Solve Bishkek, Kyrgyz Republic Solve Regional Dialogue Solve Forum On-Site G+
Nov 2025	☐ CAREC Institute: CAREC Chai: Strengthening E-Health Systems Virtual CAREC Institute Talk
20 Nov 2025	

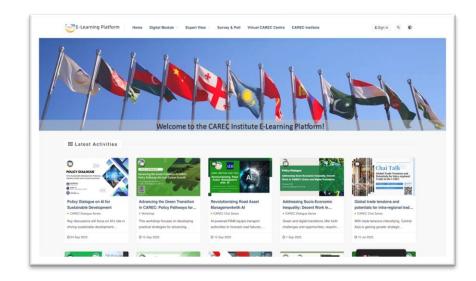




Joint Knowledge Generation

Current Status and Limitations	Proposals / Points for Discussion
Several regional knowledge products by DPs on similar topics	 Identify concrete opportunities for joint upstream knowledge work in CAREC sectors and themes to optimize resources
Limited DPs' engagement with the CAREC Institute	 CI to coordinate with DPs' focals through CAREC Secretariat for identification of knowledge work opportunities CI e-learning platform to be used for DPs' training programs.

Joint upstream work (ADB, WB, IMF, WTO) to support **WTO Accession and Post-Accession** in AZE, UZB and TKM





CAREC 25th Anniversary

CAREC Session at ADB Annual Meeting (May 2026, Samarkand)

Potential session featuring CAREC at other DPs' annual meetings and events

High-level CAREC Meeting in Mongolia (Sept 2026, Ulaanbaatar)

Signing of the "Ulaanbaatar Declaration" renewing commitment to CAREC

CAREC Energy Investment/Business Forum in Ulaanbaatar

Cooperation with Chambers of Commerce and other Development Partners

Awareness and Communications Products featuring CAREC Projects

• Impact Stories, videos, press tour, etc. featuring DPs' CAREC projects









Open Discussion

- Sectors or themes for greater involvement of DPs
- Collaboration on regional workshops and events
- Concrete joint knowledge initiatives, including DPs-CI collaboration
- Ideas to showcase CAREC DPs' collaboration at 25th Anniversary